



Department of Finance, 4 Capital Drive, Hay River, NT X0E 1G2;

Phone (867) 874-5200 Fax (867) 874-5251

August 13, 2009

Mr. Joe Acorn  
Chairman  
Northwest Territories Public Utilities Board  
203-62 Woodland Drive  
PO Box 4211  
Hay River, NT X0E 0R0

Dear Mr. Acorn,

**Re: Application for Major Project Permit – Bluefish Lake Dam Replacement**

Attached is an application for a major capital project permit respecting the Bluefish Lake Dam Replacement Project. The total cost of the proposed project is estimated at \$18,500,000 and addresses design and construction of a new dam at an alternative location. The Project will allow for the continued safe and reliable operation of Bluefish to the benefit of the Corporation's ratepayers.

This project permit application is a result of an independent engineering study and the Corporation's practice to continually evaluate its capital infrastructure. The Corporation respectfully requests that the Board review this application at its earliest convenience.

In order to assist the review of the application, NTPC is prepared to arrange a site visit for Board members, if requested. NTPC anticipates that a site visit to Bluefish from Yellowknife could be undertaken in an afternoon.

If you require further information regarding this application or have any questions, please contact me at (867) 874-5234.

Sincerely,

A handwritten signature in black ink that reads "Judith Goucher". The signature is written in a cursive style.

Judith Goucher  
Director, Finance & CFO

**NORTHWEST TERRITORIES POWER CORPORATION**

**APPLICATION FOR A PROJECT PERMIT**

**BLUEFISH LAKE DAM REPLACEMENT**

**August 2009**

**TABLE OF CONTENTS**

1.0 Introduction and overview ..... 1

2.0 Project Description ..... 3

    2.1 Background ..... 3

    2.2 Project rationale ..... 7

        2.2.1 Assessment of Project Options..... 8

        2.2.2 Assessment of Preferred Options .....10

3.0 Economic benefits of the Project.....12

    3.1.1 Operating Benefits.....12

    3.1.2 Short-term Project Economic Benefits .....12

    3.1.3 Long-Term Project Economic Benefits .....13

4.0 Grounds in Support of Application.....17

5.0 Conclusion.....23

1 **1.0 INTRODUCTION AND OVERVIEW**

2 The Northwest Territories Power Corporation ("NTPC" or "Corporation") hereby applies to the  
3 Northwest Territories Public Utilities Board pursuant to Sections 23(b) and 54(1) of the *Public*  
4 *Utilities Act*, R.S.N.W.T 1988, c. 24 (Supp) for a project permit and further or other relief as the  
5 Board considers advisable respecting the Bluefish Lake Dam Replacement Project (the  
6 "Project"). The Corporation is requesting approval for capital costs of the project of up to \$18.5  
7 million. NTPC will provide a budget update to the Board once the Project tendering process is  
8 complete.

9  
10 The Project represents a significant capital expenditure over and above normal capital  
11 spending. Therefore the Corporation is also requesting approval in principle to borrow up to  
12 \$18.5 million related to this Project. The Corporation will provide an application for approval of  
13 the specific terms of the borrowing following an approval of the capital project permit. Details  
14 on the background of the Project, Project rationale and a description of the Project are provided  
15 in Section 2 of this Application.

16  
17 Proceeding with the proposed Project is the lowest cost option for continued supply of power on  
18 the Snare/Yellowknife system. Work completed to date has allowed the Corporation to design  
19 the Project in a manner that allows for continued hydro-electric generation throughout the  
20 construction period. This is a substantial benefit to customers, as continued hydro-electric  
21 generation will result in fuel savings estimated at \$6 million each year throughout the  
22 construction period.

23  
24 In the event that the dam were to fail, Bluefish Lake would be drained. In addition to causing  
25 considerable environmental problems, reconstruction of the facility following a failure would  
26 require using diesel generation to replace the lost hydro-electric generation. The estimated cost  
27 to replace the dam under these circumstances is approximately \$36 million. In the alternative,  
28 permanently replacing Bluefish generation with diesel generation on the Snare/Yellowknife  
29 system would lead to substantially higher costs for customers – the Project economics analysis  
30 suggests more than three-fold higher cost of diesel generation over Bluefish generation over  
31 the life of the project. The proposed Project also has substantial environmental benefits,  
32 including reduced Greenhouse Gas Emissions. Further details on Project economics and grounds  
33 in support of the Application are provided in Sections 3 and 4 of the Application.

1 The preliminary Project budget includes the following costs:

2

	(\$000's)
1. Engineering Cost	\$ 2,256
2. Construction Cost	10,853
3. Contingencies	2,194
Sub-total Project Cost	\$ 15,303
Overheads	1,530
AFUDC @ 9.674%	1,667
<b>Total Project Cost</b>	<b>\$ 18,500</b>

3  
4 Further details on Project costs are provided in Attachment D. Capital costs do not include  
5 regulatory costs related to filing the Project permit application. These costs will be included in  
6 the Corporation's regulatory deferral account.

7  
8 Due to the length of time required for construction and the risks associated with a failure at the  
9 dam, the Project is being undertaken on an urgent basis. Work undertaken to date has served  
10 to mitigate the emergency risks associated with the present condition of the dam such that  
11 Bluefish can continue to operate during the construction period. The Project is scheduled to be  
12 completed in 2011/12. The Project is the largest capital project ever undertaken by the  
13 Corporation and represents an extremely high priority for NTPC. All resources necessary to  
14 meet the project timelines will be assigned. The Project will allow for the continued safe and  
15 reliable operation of Bluefish for years to come, to the benefit of customers and the  
16 Corporation.

1    **2.0 PROJECT DESCRIPTION**

2    **2.1 BACKGROUND**

3    Bluefish Dam is the primary dam that impounds a reservoir (Bluefish Lake) for hydroelectric  
4    generation and is located on the Yellowknife River approximately 1 kilometer from the outlet  
5    into Prosperous Lake. The dam was constructed at the outlet of Bluefish Lake where a waterfall  
6    was located prior to construction. The original construction was completed circa 1940. The dam  
7    is a timber crib structure buttressed on the upstream and downstream with rock fill. The  
8    structure is approximately 6m high and approximately 180m long. The location of the Bluefish  
9    facility is illustrated in Attachment A.

10

11   The spillway section of the dam that crosses the Yellowknife River is an uncontrolled overflow  
12   spillway structure. The spillway section is approximately 1.2m lower than the crest of the dam  
13   at the left and right abutments and is approximately 70m wide. The normal life expectancy of a  
14   timber crib dam is approximately 40 years; however, upgrades to the dam completed in 1973,  
15   1983 and 2007 extended the dam's life beyond the normal expected period. The Bluefish facility  
16   includes a rockfill/timber dam across the outlet of Bluefish Lake, the Duncan Lake Reservoir and  
17   control structure, an intake tunnel and penstock leading to two powerhouses on the shore of  
18   Prosperous Lake, substation and related facilities.

19

20   Table 1 provides a chronology of work completed by NTPC to ensure the integrity of the  
21   Bluefish Dam from the time of purchase by NTPC to the present. This work has resulted from  
22   the due diligence and internal risk management practices of NTPC with respect to the Bluefish  
23   facility.

24

25   Prior to the Bluefish purchase, NTPC commissioned a condition assessment of the facility as  
26   part of its due diligence process. The condition assessment was performed by AMEC in 2001.  
27   The 2001 condition assessment identified deficiencies with the Bluefish Dam and anticipated  
28   total replacement of the dam within 10 to 20 years. The proposed Project is consistent with the  
29   timeline contemplated in the 2001 condition assessment.

30

31   In 2005, NTPC retained an engineering consultant to complete a Dam Safety Review of the  
32   Bluefish and Duncan Lake Dams as part of the water license renewal process for Bluefish.  
33   During the inspection, the consultant identified deficiencies with the dam, which were  
34   recommended to be addressed for continued safe operation of the facility. These deficiencies  
35   were addressed in 2006 and 2007. This work included the reconstruction of the rockfill buttress  
36   on the downstream side of the overflow section of the dam and establishing an ongoing  
37   monitoring program for the Bluefish Dam. A letter from EBA Engineering Consultants Ltd.

- 1 ("EBA") indicating that NTPC has addressed the critical recommendations from the 2005 Dam
- 2 Safety Review is included as Attachment F.

1  
2  
3

**Table 1**  
**Chronology of Work Undertaken to Ensure the Integrity of the Bluefish Dam**

2001	Condition assessment of the Bluefish facility by AMEC anticipates total replacement of Bluefish Dam within 10 to 20 years.
2003	NTPC purchased the Bluefish generating facility from Miramar Con Mine.
2005	Dam Safety Review completed by EBA.
2006-2007	Reconstruction of the rockfill buttress on the downstream side of the overflow section of the dam completed.  Ongoing monitoring program for the Bluefish Dam instituted.
2008	A contingency spillway into the existing overflow spillway was constructed in order to allow for the spilling of high water over the dam while minimizing the hydrostatic pressure on the deteriorated wooden components of the overflow spillway and dam.  Improved water management processes implemented by maximizing production and use of the auxiliary stoplog spillway.  Dam monitoring intensified by (i) increasing the frequency of operations inspections to twice daily; (ii) implementing periodic engineering inspections both internally and with consultants; and (iii) installation of visual monitoring system.  Risk management and public safety plan implemented, by adding specific measures to the workplace safety plan; limiting public access to the areas immediately below the dam; mobilizing materials and equipment to be able to respond to an event to limit environmental impacts.  EBA is retained to complete a preliminary engineering study of options for repair or replacement of Bluefish Dam. Study recommends replacement of Bluefish Dam.
2009	NTPC begins the regulatory permitting and approval process for the construction of a new Bluefish Dam.  Active water management measures in place.  Implemented safety procedures for ingress/egress downstream of the dam.

1 In January 2008, NTPC operators at Bluefish reported higher than normal flows in the  
2 Yellowknife River adjacent to the generating area. These flows were investigated and it was  
3 determined that a leak had developed near the left abutment of the dam. It was decided that  
4 as soon as the snow and ice melted to expose the dam, a thorough investigation would be  
5 carried out. That investigation was performed by NTPC staff and EBA and was completed in  
6 June 2008. The investigation yielded the following observations:

- 7
- 8 1. The leak noted in January 2008, was confirmed by the development of a sinkhole in  
9 the upstream mat and the deposit of the material at the toe of the downstream rock  
10 fill; and
- 11 2. A section of the timber sheeting on the overflow spillway had fallen away and  
12 exposed the timber crib beneath. The timber crib was deteriorated to the point of  
13 collapse.
- 14

15 In light of risk associated with these observations, it was determined that mitigating measures  
16 would be implemented immediately. An Emergency Plan was implemented and emergency work  
17 was completed in August 2008. The work undertaken by NTPC to address the identified  
18 deficiencies, included:

- 19
- 20 • Constructing a contingency spillway into the existing overflow spillway in order to  
21 allow for the spilling of high water over the dam while minimizing the hydrostatic  
22 pressure on the deteriorated wooden components of the overflow spillway and dam;
- 23 • Improving water management processes, by maximizing production and use of the  
24 auxiliary stoplog spillway;
- 25 • Intensifying dam monitoring by (i) increasing the frequency of operations inspections  
26 to twice daily; (ii) implementing periodic engineering inspections both internally and  
27 with consultants; and (iii) installation of visual monitoring system; and
- 28 • Implementing a risk management and public safety plan by: adding specific  
29 measures to the workplace safety plan; limiting public access to the areas  
30 immediately below the dam; mobilizing materials and equipment to be able to  
31 respond to an event to limit environmental impacts.
- 32

33 NTPC is also planning to undertake additional remedial work including adding more rock fill to  
34 the dam and maximizing the life of the existing structure until a new facility can be  
35 commissioned to ensure ongoing maximum plant capacity.

1 The 2008 emergency work, concentrated on eliminating the risks associated with the collapsing  
2 spillway, was undertaken under Section 17(1) of the Mackenzie Valley Land Use Regulations.  
3 The Mackenzie Valley Land and Water Board was notified of the intention to proceed with the  
4 emergency work prior to commencing the work.

5  
6 In the fall of 2008, NTPC retained EBA to undertake an evaluation of dam and spillway concepts  
7 for Bluefish. Engineering concept work continued through the fall and winter of 2008 through to  
8 early 2009. In early 2009, NTPC initiated environmental regulatory and permitting processes,  
9 including the submission of a Project Scope Statement to the Mackenzie Valley Land and Water  
10 Board. NTPC continued with engineering, planning and budgeting for the project through the  
11 spring and early summer of 2009.

12  
13 NTPC has reviewed several options for addressing the replacement of the dam. NTPC has had  
14 public consultations with the community to provide information related to environmental  
15 implications of the Project and discuss environmental concerns. NTPC also conducted a site visit  
16 with NUL representatives in summer 2009 and will be meeting with City of Yellowknife in mid-  
17 August 2009.

## 18 **2.2 PROJECT RATIONALE**

19 Bluefish Dam is in an advanced stage of deterioration due primarily to the age of the facility.  
20 This is evidenced by the following:

- 21
- 22 • Increased seepage through the dam due to breakdown of the upstream  
23 impermeable barrier installed in 1983. This breakdown appears to be caused by a  
24 collapse of the timber crib structure; this is evidenced by settlement in the upstream  
25 mat, consistent with the upstream face of the timber crib. This settlement coincided  
26 with the formation of the sinkholes; and
  - 27 • Advanced deterioration and collapse of the overflow spillway. Deterioration of the  
28 spillway was suspected and was outlined in previous studies. This was confirmed in  
29 2008 with the delamination of the timber sheeting on the dam. The exposed timber  
30 crib structure was completely deteriorated and collapsing.

31  
32 The emergency remedial measures undertaken to date do not permanently address deficiencies  
33 at the dam, but serve to reduce the immediate risk associated with a collapse of the overflow  
34 spillway. They will also allow for the continued operation of the facility during the construction  
35 period, such that it is anticipated there will be no lost generation.

1 NTPC anticipates minimal environmental impact associated with this project and is in the  
2 process of addressing environmental issues with the Mackenzie Valley Land and Water Board.

3  
4 Issues being reviewed through the environmental regulatory process include:

- 5  
6 • The primary environmental concerns related to the Project are on the aquatic  
7 environment of the Yellowknife River in the area of inundation. The Yellowknife River  
8 was studied previously in the report prepared by Agra Earth and Environmental for  
9 Miramar Con Mine, Ltd. in 1997.<sup>1</sup> The baseline information collected for that report  
10 will be utilized in a new study specific to the impacts of the new dam. The  
11 Department of Fisheries and Oceans will be invited to provide input into the scope of  
12 this study; and
- 13 • NTPC will also contact the Prince of Wales Heritage Centre to verify any registered  
14 historic sites within 150m of the project area and proposes to undertake a Historic  
15 Resources Survey of the project area.

### 16 **2.2.1 Assessment of Project Options**

17 EBA was retained in August 2008 to assess the alternatives available to NTPC for permanent  
18 repair or replacement of Bluefish Dam. The executive summary of the EBA report is included in  
19 Attachment C. EBA was requested to examine the following options:

#### 20 Repair the existing dam

21  
22  
23 EBA proposed two possible options for the repair of Bluefish Dam:

- 24  
25 • Foam Injection – the option involves the deep injection of polyurethane foam into  
26 the rock fill to stabilize the rock fill and remaining timber structure; and
- 27 • Rock fill with vertical membrane – this alternative would entail trenching through the  
28 existing dam, installing a vertical impermeable membrane and backfilling with rock.

29  
30 Due to the advanced state of deterioration of the existing dam, none of the repair options were  
31 considered to offer significant lifespan increases to the structure. A repair of the dam would  
32 only be considered a short term measure, delaying the inevitable replacement of the dam. For  
33 this reason, although the initial repair costs (estimated at between \$2.8 to \$4.0 million) would  
34 be lower than the full replacement costs (approximately \$18.5 million) - the long term cost

---

<sup>1</sup> Fish Habitat and Flow Conditions Assessment Yellowknife River from Bluefish Hydro Dam to Bluefish Hydro Generators Discharge Prosperous Lake, NWT.

1 would be much larger due to the fact that if the repair option were implemented, a full  
2 replacement would still be required in the relatively near future when compared to the lifespan  
3 of a new properly engineered dam.

4  
5 Replace the existing dam at the present location  
6

7 The existing location offers some significant advantages with respect to the construction of a  
8 new dam. It provides the shortest alignment and lowest elevation. These factors are what led  
9 to the dam being constructed in its present location in 1940. However to replace Bluefish Dam  
10 in its present location poses some significant challenges:

- 11
- 12 • The outlet of Bluefish Lake at the location of the existing dam is a natural rock ridge  
13 that extends across the outlet. On the lake side of the ridge, the bottom drops from  
14 approximately six meters at the dam site to approximately twelve meters within a  
15 short distance from the dam. This makes the construction of a coffer dam upstream  
16 of the existing dam impractical.
  - 17 • For this reason, the reconstruction would require significant drawdown of Bluefish  
18 Lake. This would for all intents and purposes drain Bluefish Lake. This would have  
19 significant impacts on the fish populations in Bluefish Lake. It was determined that  
20 this would not be a preferred approach.

21  
22 Replace the existing dam at a new location  
23

24 This option essentially entails the construction of a new dam downstream of the existing dam.  
25 This option offers some significant advantages over the other options, including:

- 26
- 27 • This option represented the lowest environmental impacts of all options considered,  
28 due to the fact that the other options required the drawdown of Bluefish Lake.
  - 29 • Construction can proceed to commissioning with essentially no lost generation.
  - 30 • It offers the least long term cost option for the permanent removal of the risks  
31 associated with the existing Bluefish Dam.

32  
33 After examining each option, it became apparent that the most feasible option was to replace  
34 Bluefish Dam at an alternate location downstream.

1 **2.2.2 Assessment of Preferred Options**

2 EBA outlined two potential sites for the construction of a new dam downstream of the existing  
3 dam, identified as Site "A" and Site "B". Site "A" is located approximately 421m downstream of  
4 the existing dam and site "B" is located approximately 228m downstream of the existing dam.  
5 Based on expert engineering advice and a consideration of the relevant merits of each site  
6 option, NTPC selected site "A" for the new dam construction. Relevant merits of site "A"  
7 include:

- 8
- 9 • This site is located at a bedrock ridge that forms the end of the plunge pool in  
10 Yellowknife river immediately downstream of the existing dam. Preliminary visual  
11 reconnaissance of the site indicates continuous exposed bedrock across the  
12 proposed dam site;
  - 13 • Immediately below the site is a natural pool in Yellowknife River that would be  
14 effective for dissipation of energy of discharge from the spillway; and
  - 15 • There are no alluvial deposits (gravel, sand, silt), which would require extensive  
16 excavation prior to the construction of the new dam. This would present significant  
17 challenges in terms of construction timelines, cost, environmental impacts of  
18 construction activities and others.

19  
20 In the analysis of possible design of a new dam, EBA considered the following proven design  
21 options for the new dam:

- 22
- 23 a. Concrete Gravity Base Dam
  - 24 b. Rockfill – Asphalt Core Dam
  - 25 c. Rockfill – Sheet Pile Diaphragm Wall
  - 26 d. Rockfill – Concrete Diaphragm Wall
  - 27 e. Rockfill – Geomembrane Liner

28  
29 The most feasible option as outlined in the EBA report is the Rockfill – Sheet Pile Diaphragm  
30 Wall Dam. The primary features of this type of structure are as follows:

- 31
- 32 • Impermeable core of vertical steel sheet pile with all the seams weld sealed.
  - 33 • The sheets are keyed into a trench in the bedrock and sealed with concrete.
  - 34 • Rockfill is placed on the upstream and downstream sides of the diaphragm wall.

1 This type of structure is particularly suited to the constraints presented by a remote site. Other  
2 than a relatively small amount of concrete aggregate for the toe seal it requires the import of  
3 very little processed aggregate to site and/or processing on site, greatly reducing the time  
4 required and construction costs.

5  
6 Finally, it is anticipated the Project will allow for increased energy generation at Bluefish. At  
7 present, when the water in Bluefish Lake reaches a certain level it spills over the spillway and  
8 around the plant without capturing energy generation benefits from the water. The new  
9 spillway will allow the facility to hold more water back (.6 m higher, still within operating  
10 permits and plant design). It is anticipated this will contribute to higher long-term average  
11 water generation potential of approximately 1.2 GWh per year. The net present value of this  
12 additional generation could be up to \$2.0 million in avoided diesel fuel costs.<sup>2</sup>

---

<sup>2</sup> Calculated using fuel prices and efficiencies consistent with Scenario 1 in Attachment E. The value of the generation over the life of the Project will depend on system loads as well as operational considerations including the availability of other hydro units.

1 **3.0 ECONOMIC BENEFITS OF THE PROJECT**

2 This section reviews current operating benefits of the Bluefish Hydro station; short-term  
3 economics related to the dam replacement project and longer-term economic benefits. NTPC  
4 has completed a short-term evaluation of the Project economics relative to other supply options  
5 and a longer-term economic analysis of the Bluefish facility including the Bluefish Lake Dam  
6 Replacement project.

7 **3.1.1 Operating Benefits**

8 Customers on the Snare/Yellowknife system currently experience significant operational benefits  
9 from the facility, including the following:

- 10
- 11 1. Bluefish provides system diversity and capacity benefits since it is on a different  
12 waterway and has separate transmission facilities from the Snare hydro facilities.  
13 Replacing the capacity available at Bluefish with diesel engines is estimated to cost  
14 approximately \$7-\$10 million dollars for capital costs, without any consideration of  
15 additional diesel fuel requirements;<sup>3</sup>
  - 16 2. Bluefish provides energy benefits during periods when some generation at the Snare  
17 sites is unavailable due to maintenance, capital projects or generation or  
18 transmission forced outages;
  - 19 3. Bluefish also plays an important role in NTPC's water system management. Because  
20 of the minimal storage available at Bluefish, it is often dispatched first, allowing the  
21 Corporation to store some water at Snare for periods of the year when diesel  
22 generation would otherwise be required; and
  - 23 4. In total, the net present value of benefits to customers of Bluefish from 2004/05  
24 through 2008/09 is \$19.6 million (\$2002).<sup>4</sup>
- 25

26 **3.1.2 Short-term Project Economic Benefits**

27 As noted in section 1, the Corporation has developed the proposed Project to allow hydro-  
28 electric generation to continue throughout the construction period. In the event of a dam  
29 failure, replacement of the dam in those circumstances is estimated to cost approximately \$36  
30 million or nearly double the cost estimate for the current Project.

---

<sup>3</sup> Assuming 7 MW of capacity at between \$1 million to \$1.5 million per MW for diesel generation capital costs.

<sup>4</sup> See the schedules in Attachment E.

1 The proposed Project is expected to achieve a full payback of its capital costs of approximately  
2 \$18.5 million within the first one to three years of operation:<sup>5</sup>

- 3
- 4 • On an energy basis only, for the three year period from 2012/13 through 2014/15, the  
5 Corporation expects to require average annual generation from Bluefish of 28.357 GWh.  
6 Replacing that amount of generation with diesel, at currently forecast diesel prices,  
7 would result in diesel fuel expense of approximately \$21.651 million, or \$3.151 million  
8 more than the \$18.5 million capital cost of the Project.
- 9 • The cost to replace the capacity benefits of Bluefish with additional diesel generation are  
10 expected to be approximately \$7-\$10 million dollars. The balance of the proposed  
11 Project's capital costs (\$8.5-\$11.5 million) would be recovered within one and a half to  
12 two years, based on avoided fuel expense savings.
- 13

14 The Project is also expected to have annual operating costs that are substantially lower than  
15 replacing the equivalent amount of generation with diesel. Annual amortization expense and  
16 return on ratebase related to the Project are estimated at \$2.02 million annually.<sup>6</sup> However  
17 these costs are substantially lower than the cost of replacing that generation with diesel  
18 generation. For example, the estimated fuel expense and non-fuel O&M expenses related to the  
19 equivalent amount of diesel generation is estimated at \$7.289 million in 2012/13, even without  
20 consideration of the replacement cost of additional diesel engine capacity.<sup>7</sup>

21

22 Finally, as described in section 2.2.2, it is noted that the design of the Project is expected to  
23 allow for increased long-term average generation potential of 1.2 GWh. The net present value  
24 of this additional generation is estimated at up to \$2.0 million, depending on system load  
25 growth. These benefits are in addition to the operating benefits described in section 3.1.1.

### 26 **3.1.3 Long-Term Project Economic Benefits**

27 NTPC also completed a long-term economic assessment of the Bluefish facility including the  
28 proposed Bluefish Lake Dam Replacement Project. Several scenarios were evaluated and the  
29 summaries of these scenarios are included in Attachment E. The analyses are consistent with  
30 the methods reviewed and tested by the Board during the 2002 project permit application and  
31 the 2006/08 Phase I GRA. The analyses are based in 2002 dollars and therefore are directly  
32 comparable to the previous analyses reviewed and tested by the Board. It should be noted that  
33 the model is a planning model, and does not capture the operational benefits of Bluefish  
34 discussed in section 3.1.1. Therefore the long-term project benefits are understated.

---

<sup>5</sup> At currently load growth, payback would be faster with higher load growth.

<sup>6</sup> At currently approved Return on Ratebase and Amortization rates.

<sup>7</sup> Refer to Appendix E – Scenario 1.

- 1 Based on the most recent information available and the model assumptions discussed in
- 2 Attachment E, Table 2 provides a summary of results of the economic analysis under the three
- 3 different scenarios.

**Table 2**  
**NWT Power Corporation**  
**Bluefish Hydro Economic Analysis Summary**

---

	<b>Scenario</b>	<b>Scenario</b>	<b>Scenario</b>
	<b>1</b>	<b>2</b>	<b>3</b>
NPV of Benefits (2002 \$ mln)	108.9	108.9	133.7
NPV of Costs (2002 \$ mln)	40.4	46.3	46.3
NPV of Benefits to Ratepayers (2002 \$ mln)	68.8	62.8	87.8
Benefit-Cost Ratio	2.70	2.35	2.89

Notes:

Scenario 1 Total capital costs include \$18.5 million for the proposed Project. Conservative assumptions are used for load growth (long-term annual rate of 1.2%) and inflation (0.5% per annum).

Scenario 2 Total capital costs include \$18.5 million for the proposed Project as well as an allowance for potential future capital improvements of \$5 million in year 9 and \$10 million in year 13. Conservative assumptions are used for load growth (long-term annual rate of 1.2%) and inflation (0.5% per annum).

Scenario 3 Total capital costs include \$18.5 million for the proposed Project as well as an allowance for potential future capital improvements of \$5 million in year 9 and \$10 million in year 13. Load growth is assumed at a higher (though still feasible) rate (long-term annual rate of 2.5%) and inflation is assumed at a more standard inflation target (2.0% per annum).

1  
2 The current analysis indicates the NPV of benefits is very high under all three scenarios and in  
3 each case the project has a benefit-cost ratio of greater than 2. It should be noted that the  
4 original analysis prepared for the 2002 project permit application did not provide any credit to  
5 the project related to benefits from reduction of greenhouse gas emissions due to the purchase  
6 of the Bluefish facility. The current analysis is run on the same basis.

7  
8 Based on the above summary and the information detailed in Attachment E, the Bluefish facility,  
9 including the proposed Project, provides continuous and sustainable benefits to NTPC

- 1 ratepayers. Further potential benefits from reduced greenhouse gas emissions and increased
- 2 ability to serve load growth will only serve to enhance the project benefits.

1    **4.0 GROUND IN SUPPORT OF APPLICATION**

2    This section provides NTPC's grounds in support of the application, consistent with the  
3    requirements under section 54(4) of the *Public Utilities Act* with respect to the following  
4    matters:

5

- 6       A. The impact of the project on rates;
- 7       B. The public need for the project; and
- 8       C. The reliability of the public utility.

9

10   **A. Impact of the Project on Rates**

11   The Project represents the least costly project for securing long-term energy and capacity  
12   benefits for customers on the Snare/Yellowknife system. There are two credible options for  
13   addressing long-term energy and capacity requirements on the Snare/Yellowknife system.  
14   These options and their impact on rates can be summarized as follows:

15

- 16       1. Replace the capacity available from Bluefish with a diesel generation plant. This would  
17       require an estimated \$7-\$10 million in diesel generation plant capital, as well as fuel and  
18       non-fuel O&M expense of approximately \$7.289 million in 2012/13. Fuel expense would  
19       increase in each subsequent year due to price inflation.
- 20       2. Proceed with the proposed Project. In contrast with option 1, the proposed Project is  
21       expected to have return on ratebase plus amortization expense costs of approximately  
22       \$2.024 million. These costs would decline over time as the capital costs are amortized.

23

24   Table 3 provides an illustrative estimate of the relative rate impacts of the two options. It  
25   should be noted that the rate impact of replacing Bluefish with a diesel plant is estimated at  
26   \$8.304 million in the first full year of operation (2012/13). This would be a 30 per cent increase  
27   to 2007/08 approved revenue requirements. These costs would go up over time.

28

1

**Table 3**  
**Estimate of Bluefish Dam Replacement Project Impact**  
**on 2007/08 Test Year Revenue Requirement**

Category	7MW Diesel Plant Alternative	Bluefish Dam Replacement Project
Mid-Year Ratebase (\$000)	8,287 <sup>8</sup>	18,241 <sup>9</sup>
Return on Ratebase (\$000) <sup>10</sup>	802	1,765
Amortization Expense (\$000)	213 <sup>11</sup>	259 <sup>12</sup>
Fuel and Non-fuel O&M Expense (\$000)	7,289	0
<b>Total Revenue Requirement (\$000)</b>	<b>8,304</b>	<b>2,024</b>

2

3 The estimated rate increase for a TPSP eligible customer consuming 700 KW.h per month is  
4 \$9.14 at current TPSP rates.<sup>13</sup> However, it should also be noted that the energy rates currently  
5 in place will not change until the time of NTPC's next General Rate Application. Therefore, the  
6 Project will have no impact on rates until the time of NTPC's next General Rate Application  
7 which is presently anticipated for the 2011/12 test year. NTPC is open to discussing deferral  
8 accounts or other mechanisms for reducing the rate impact of the Project with stakeholders  
9 prior to the next GRA.

10

11 The project is expected to continue to offer material savings to NWT ratepayers both in the  
12 near-term and long-term, even with the Project included in ratebase. This reflects the benefits  
13 of using the Bluefish facility on the Snare-Yellowknife system to:

14

- 15 • Reduce the requirements for higher cost diesel generation;
- 16 • Meet the load growth in the community;
- 17 • Reduce need for diesel capacity (due to almost 7 MW of Bluefish capacity being  
18 available as firm capacity under the two planning criteria – both the N-1 and the  
19 LOLE calculations – for the Snare-Yellowknife system); and

<sup>8</sup> Assuming the midpoint of capital cost estimates of between \$1-\$1.5 million/MW of diesel generation for 7 MW.

<sup>9</sup> The change in mid-year ratebase is less than the estimated project cost to account for a half year of amortization expense in the first year the project is brought into service.

<sup>10</sup> Based on approved rate of 9.674% per Board Decision 19-2007.

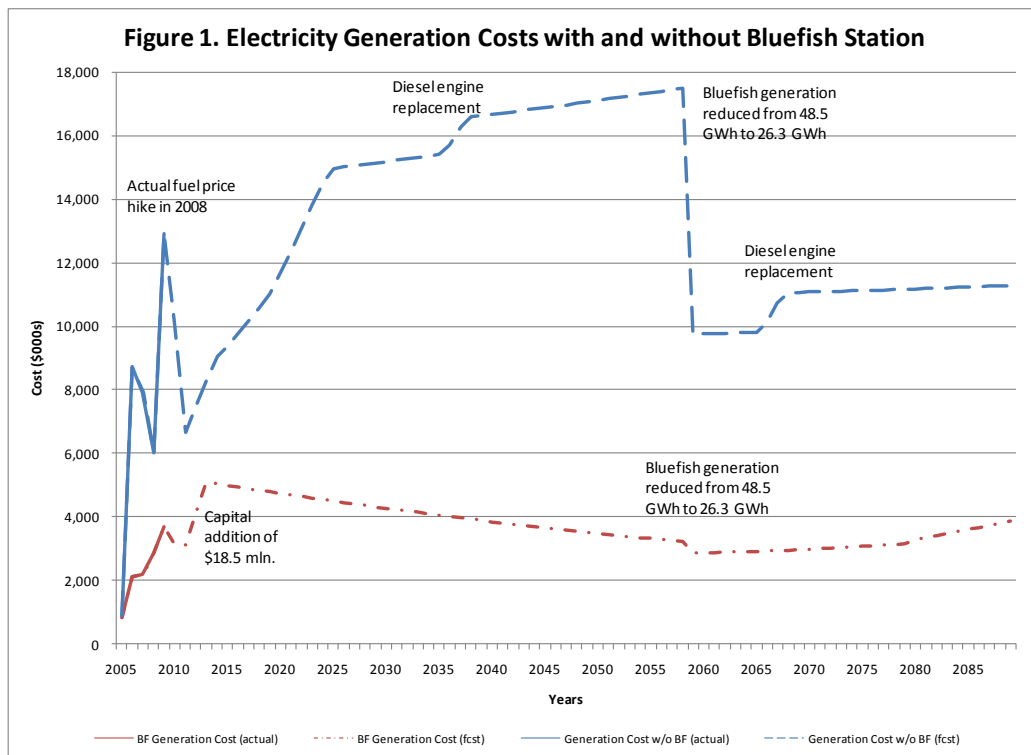
<sup>11</sup> Total capital cost of \$8.5 million amortized over 40 years.

<sup>12</sup> Total capital cost of replacing Bluefish Dam (\$18.5 million) amortized at annual rate of 1.40%.

<sup>13</sup> Current TPSP customer bill for 700 KW.h of energy consumption would be \$182 (at the current TPSP rate of \$0.26/KW.h). With 5 percent increase the bill would be \$191.

- Reduce future diesel engine replacements at the Jackfish plant due to lower operating hours and reduced diesel generation.

Figure 1 provides a graphical depiction of the material benefits of Bluefish over time. The figure graphs Bluefish hydro generation costs against the cost of equivalent diesel generation over the life of the project under Scenario 1 assumptions. The graph clearly indicates that the cost of Bluefish generation is always below the cost of diesel generation starting from the very first year of the project. This is unusual for hydro-electric projects, where the early year costs often may exceed the cost of alternative generation sources. Furthermore, the gap between diesel generation costs and Bluefish hydro generation costs widens in the future, reaching five-fold difference before the retirement of one of the Bluefish units. Even with only one of the units in operation and reduced hydro-electric generation, the cost of diesel generation is estimated to be three times higher than the cost of Bluefish generation. Once again this is very unusual for hydro-electric projects due to much higher capital spending required for their implementation relative to a diesel project. This shows that the proposed Project is very beneficial for the Corporation's customers.



**B. The Public Need for the Project**

As part of the environmental regulatory and water licensing process, NTPC undertook a public consultation process consistent with the Mackenzie Valley Land and Water Board's *Public Involvement Guidelines for Development Applications to the MVLWB*. NTPC facilitated

1 community consultation meetings to discuss environmental implications of the project with  
2 community representatives. These meetings provided the opportunity for the communities to  
3 discuss the project and state their concerns with the aim of addressing or mitigating those  
4 concerns in the final development where possible. In addition, the Corporation conducted a site  
5 visit with NUL representatives in summer 2009 and is planning further discussions with the City  
6 of Yellowknife in mid-August 2009.

7

8 NTPC conducted consultations with the following stakeholders:

9

- 10 - City of Yellowknife
- 11 - Yellowknives Dene First Nation
- 12 - NWT Metis First Nation
- 13 - Dene Nation
- 14 - Cassidy Point Residents Association
- 15 - Tli Cho Government
- 16 - North Slave Metis Alliance

17

18 The consultations were focused on the following objectives:

19

- 20 • To inform stakeholders about the proposed project;
- 21 • To provide an opportunity for groups to discuss the project, ask questions and state  
22 their concerns related to environmental considerations; and
- 23 • To address or mitigate those concerns in the final project development where  
24 possible.

25

26 The Project is necessary to address the following public interest concerns:

27

28 Safety and Environmental concerns

29 Environmental protection, while ensuring reliable, safe and cost effective power, is a priority for  
30 the NTPC. The Project represents the second phase of the emergency action that began in 2008  
31 with the construction of an emergency spillway on Bluefish Dam. The actions undertaken by  
32 NTPC in 2008 mitigated immediate risk of collapse of the overflow spillway and will allow further  
33 work to be undertaken without loss of hydro generation. However, these works did not address  
34 the leakage through the dam, and they did not address the continuing rapid deterioration of the  
35 dam.

1  
2 NTPC analyzed different flow scenarios and possible downstream consequences of a dam  
3 failure. As noted in the 2005 Dam Safety Review (DSR) report, in the event of a dam failure,  
4 Prosperous Lake acts as a surge basin that levels out the flood wave that enters the lake at the  
5 north end. As a result, Prosperous Lake increases only by approximately 0.4 meters. However it  
6 should be noted that this is the maximum loss identified in the 2005 DSR when the downstream  
7 buttress was not constructed and both Duncan and Bluefish Dams fail. Subsequent to the 2005  
8 DSR, NTPC constructed the downstream buttress. The rock buttress limits the amount of water  
9 that could flow over the dam in the event of a failure of the upper wooden spillway. Analyses of  
10 the scenarios indicate that downstream consequence of a dam failure is possible only if the  
11 wooden spillway is lost to the level of downstream buttress. It should be noted that it is highly  
12 unlikely that this scenario would occur due to the emergency spillway that limits the amount of  
13 head pressure required to deteriorate the wooden spillway. Attachment B provides some photos  
14 of the site and work completed to date.

15  
16 A further environmental benefit of the project is that it will not increase water levels in order to  
17 spill excess water in the lake. The current dam is structured as an overflow dam and excess  
18 water spills over the dam. The new dam will not be an overflow dam – water will flow through  
19 the spillway. The spillway and gate will be constructed first and when the new dam is complete,  
20 the gate will be closed.

21  
22 The replacement of the old dam is necessary and the project must be completed in the shortest  
23 practical timelines in order for NTPC to provide continued supply of energy and in the interest of  
24 public health and safety and the environment.

25  
26 Reliability of power supply

27 Operation of Bluefish offers material cost savings to the Snare-Yellowknife system. Absent the  
28 operation of the Bluefish facility, NTPC would have continued requirements to serve NUL (YK),  
29 Behchoko, Dettah, Giant and any other loads that may develop on the Snare-Yellowknife  
30 system out of NTPC's other existing hydro plants and the Jackfish diesel plant.

31  
32 The benefits to NTPC and customers from the operation of the Bluefish facility include the  
33 reduced need for diesel capacity due to almost 7 MW of Bluefish capacity being available as firm  
34 capacity under the two planning criteria - both the N-1 and the LOLE calculations - for the  
35 Snare-Yellowknife system. Absent this capacity, the Snare-Yellowknife system would be into  
36 material capacity shortfalls today requiring major capital investment to ensure reliable service to  
37 Yellowknife.<sup>14</sup> Implementation of this project will ensure continued operation of the Bluefish

---

<sup>14</sup> BR.NTPC-9 from Feb 16, 2007; BR.NTPC-29(b) from Feb 16, 2007; HC.NTPC-5 from Feb 16, 2007.

1 facility offering long-term reliable and cost effective power supply in the Yellowknife service  
2 area.

3

4 **C. The Reliability of the Public Utility**

5 Direct NTPC ownership of the Bluefish facility simplified both the planning and emergency  
6 operation of the Snare-Yellowknife system. This has reduced the loss of load expectation on the  
7 system. In addition, coordinated dispatch increases stability and power quality on the Snare-  
8 Yellowknife system.

9

10 The present state of Bluefish Dam represents significant risk to NTPC's ability to provide cost  
11 effective reliable power to the Yellowknife service area. Implementation of the project and  
12 construction of the new dam will increase the reliability of NTPC by achieving the following  
13 objectives:

14

- 15 • Provide a facility that meets the current standard engineering principals and current  
16 dam safety guidelines as published by the Canadian Dam Association.
- 17 • Provide a facility that provides safe operator control and water management.
- 18 • Provide a facility that assures reliable and cost effective power can be provided to  
19 the Yellowknife service area. The proposed Project represents the least-cost source  
20 of supply for the Snare/Yellowknife system.
- 21 • Provide a facility that can operate with minimal risk to the environment.
- 22 • Provide a facility that allows the Corporation to achieve substantial Greenhouse Gas  
23 savings.

24

25 Furthermore, the project will not affect NTPC quality of services, because construction can  
26 proceed to commissioning with essentially no lost generation. NTPC has undertaken the  
27 planning and development of the project to ensure that hydro-generation at Bluefish can  
28 continue throughout the Project. This is a considerable benefit to customers and the  
29 Corporation.

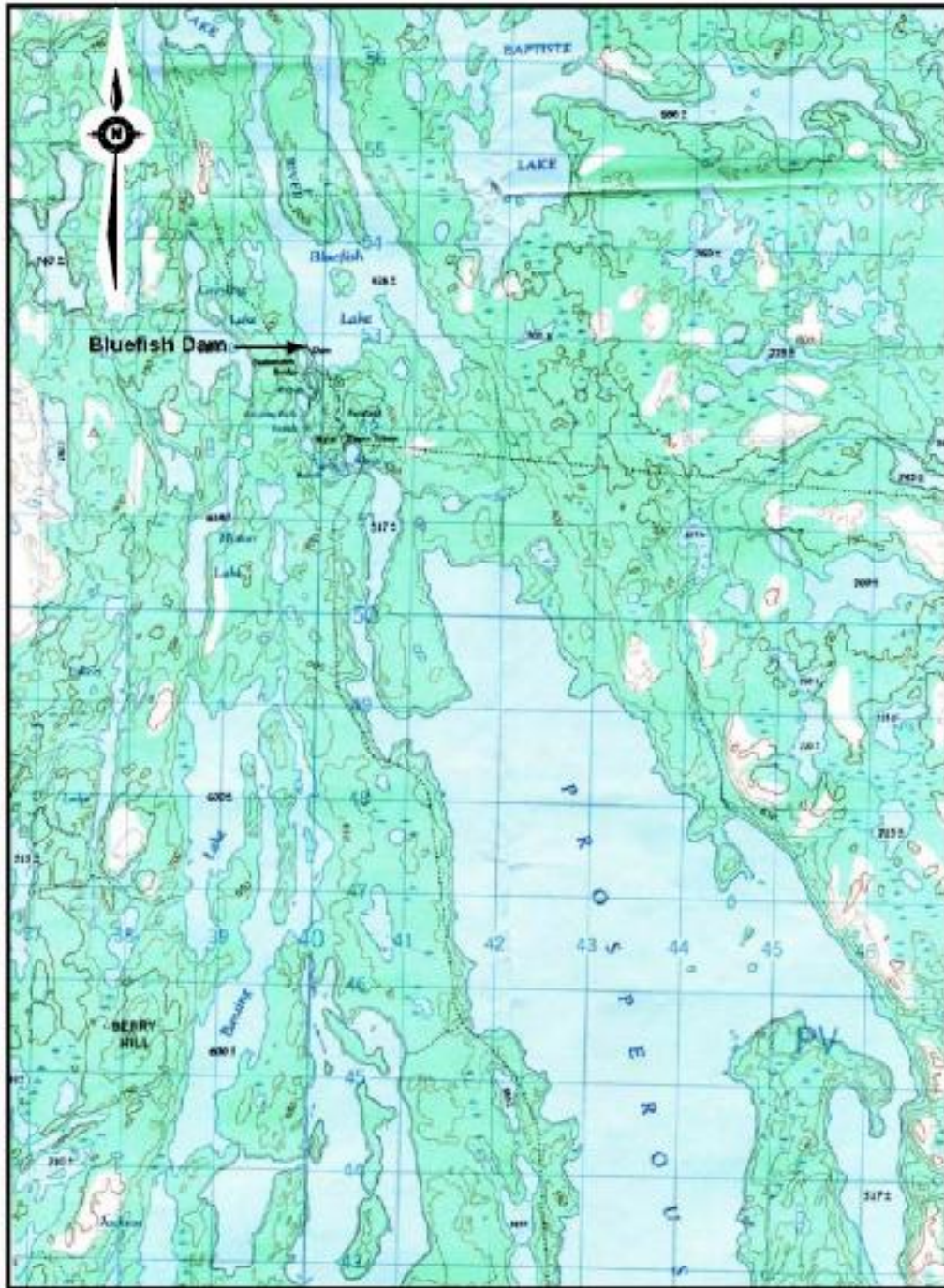
1 **5.0 CONCLUSION**

2 The existing dam is at the end of its useful life and requires replacement. The Proposed Project  
3 is the most feasible, economical solution, with the minimal potential environmental risk, to  
4 provide sustainable, safe, cost effective and reliable power in the Yellowknife service area.  
5 Replacement of the facility in the event of a dam failure or replacing the output of Bluefish with  
6 diesel generation would lead to substantially higher costs for customers both in the short-term  
7 and the long-term.

8  
9 Due to the length of time required for construction and the risks associated with a failure at the  
10 dam, the Project is being undertaken on an urgent basis. Work undertaken to date has served  
11 to mitigate the emergency risks associated with the present condition of the dam such that  
12 Bluefish can continue to operate during the construction period. The Corporation will assign all  
13 resources necessary to the project to meet the required timeline.

14  
15 Based on the foregoing, NTPC respectfully requests that the Board approve this Application by  
16 issuing a project permit pursuant to Sections 23(b) and 54(1) of the *Public Utilities Act* to  
17 replace the Bluefish Dam in an amount of up to **\$18.5 million**. The Corporation is also  
18 requesting approval in principle to borrow up to \$18.5 million related to the Project.

Attachment A  
Plant Location



0 2 000  
Scale: 1:40 000 (metric)

**SITE LOCATION MAP**

SCALE 1:40 000

**Attachment B**



**Photo 1**

Bluefish Dam – View from West (Spring 2008)



**Photo 2**

Sinkhole in upstream mat at Bluefish Dam (Spring 2008)



**Photo 3**

Rock Buttress Completed Before Emergency Spillway added.



**Photo 4**

Temporary spillway structure constructed (Summer 2008)



**Photo 5**

Temporary spillway under high flow conditions (Fall 2008)



**Photo 6**

Visual Monitoring System – Rope is checked twice daily for movement. (Summer 2009)

**ATTACHMENT C  
EXECUTIVE SUMMARY OF EBA REPORT**

Northwest Territories Power Corporation

ISSUED FOR USE

EVALUATION OF DAM/SPILLWAY CONCEPTS  
BLUEFISH HYDRO, NT

Y14101066.001

February 2009



**EXECUTIVE SUMMARY**

EBA Engineering Consultants Ltd. (EBA) has been requested by the Northwest Territories Power Corporation (NTPC) to provide a scope of work and cost estimate for an engineering study to evaluate the feasibility of either upgrading Bluefish Dam or constructing a new dam downstream of the existing dam. The results of this study will be used to assist NTPC in their decision on what option will be pursued. EBA has previously estimated high order of magnitude costs for reconstruction at Bluefish Dam at its current location in a report dated April 2006.

NTPC commissioned a topographic survey by Sub-Arctic Survey Ltd. (SAS) of Yellowknife, NT that included portions of the existing dam that had not been surveyed during the 2007 design of the rock fill buttress as well as the Yellowknife River valley and slopes downstream of the dam.

A site reconnaissance and test pitting investigation was conducted in October 2008. In general, the test pits refused on soils that were difficult to excavate at depths approaching, or at, the mechanical limits of the excavator. It was not possible to confirm that if bedrock was not encountered in any of the test pits that did reach refusal, however, it is considered to be unlikely. The test pit logs are presented in Appendix B.

The sandy, gravelly nature of the encountered soils suggests an alluvial deposit as lacustrine deposits are typically predominantly fine sand, silt and clay. Alluvial deposits are typically have lower shear strength and will settle beneath any structures constructed upon them.

Various design concepts were considered by EBA for the proposed new dam. A traditional zoned rock fill dam with earth fill core is not feasible at this site due to the lack of locally available earth fill that could be used for the core. Therefore, the candidate dam replacement design concepts presented herein have been selected based on EBA's understanding of site conditions, the practicality of constructing a dam at a remote site without year-round road access, availability of local materials and to suit the subsurface conditions encountered in the test pitting investigation described herein.

The rock fill - sheet pile dam design concept recommended by EBA for the replacement dam is more suited to a remote site and construction during winter conditions. The recommended approach to rehabilitation of the existing dam is to use foam injection to seal and stabilize the timber crib structure. This could be done in the summer of 2009. Then a vertical membrane, likely sheet piling, should be constructed in the winter of 2010.

The cost estimates prepared for both selected options for replace or rehabilitation are rough order of magnitude (+/-50%), the similarity of the two cost estimates (the rehabilitation option having a lower cost) is such that it is not possible to make a firm decision on what design concepts NTPC should pursue. However, of the two design concepts presented, and based on the assumptions presented herein, with emphasis placed on the assumption that EBA's depth to bedrock assumption is correct, the rock fill dam - sheet pile membrane has the least amount of uncertainty with regard to construction technology. Due to the

limited construction season, delays with innovative technologies could result in significant construction cost over runs and/or delays. Therefore, while the tentatively recommended option has a rough order of magnitude cost that is higher than the rehabilitation option, this extra cost could be viewed to be a conservative choice that accepts a higher potential cost associated with the use of proven technology. It is for this reason that EBA **tentatively** recommends the rock fill sheet pile dam at the Option 2 site.

This decision can only be finalized through a meeting with NTPC senior operations and engineering staff to allow EBA to clearly establish what NTPC's needs are with regard to issues such as year round road access and other matters such as the risk of the bedrock being at greater depths than assumed, NTPC's acceptance of risks associated with innovative technology and the benefits of minimizing the opportunities for regulatory intervention.

Attachment D

**Bluefish New Dam - Detailed Cost Breakdown**

Task	Fiscal Year				Total Cost
	2008/2009	2009/2010	2010/2011	2011/2012	
<b>Internal Engineering Cost</b>	\$ 22	\$ 155	\$ 262	\$ 91	\$ 566
<b>Engineering Cost</b>					
Preliminary Engineering Study	\$ 107				\$ 107
Archeological Resources Survey		\$ 9	\$ 40		\$ 49
Hydraulics/Hydrology Survey		\$ 24			\$ 24
Geotechnical Program	\$ 236	\$ 106			\$ 342
Fish Habitat Study		\$ 50			\$ 50
Detailed Design - Dam		\$ 200			\$ 200
Detailed Design - Spillway		\$ 200			\$ 200
Project Management During Construction		\$ 76	\$ 395	\$ 129	\$ 600
Surveying Cost	\$ 43	\$ 75			\$ 118
<b>Construction Cost</b>					
Camp Services and Facilities		\$ 668	\$ 1,022	\$ 333	\$ 2,023
Dam Construction		\$ 1,200	\$ 3,500	\$ 1,000	\$ 5,700
Spillway Construction		\$ 400	\$ 1,600	\$ 500	\$ 2,500
Winter Road Construction/Maintenance		\$ 80	\$ 80		\$ 160
Safety Management		\$ 65	\$ 125	\$ 60	\$ 250
Insurance		\$ 220			\$ 220
<b>Contingency on Construction and Engineering (18%)</b>		\$ 611	\$ 1,217	\$ 366	\$ 2,194
<b>Sub-total Project Cost</b>	\$ 419	\$ 4,164	\$ 8,241	\$ 2,479	\$ 15,303
<b>Overhead (10%)</b>	\$ 42	\$ 416	\$ 824	\$ 248	\$ 1,530
<b>Sub-total Project Cost</b>	\$ 461	\$ 4,580	\$ 9,065	\$ 2,727	\$ 16,833
<b>AFUDC (9.674%)</b>	\$ 22	\$ 268	\$ 696	\$ 680	\$ 1,667
<b>Total Estimated Cost</b>	\$ 483	\$ 4,848	\$ 9,761	\$ 3,407	\$ 18,500

**Attachment E**  
**NORTHWEST TERRITORIES POWER CORPORATION**  
**LONG-TERM ECONOMIC ANALYSIS BLUEFISH HYDRO**

**Assumptions:**

- **Total Capital Cost:** All scenarios include total Bluefish expenditures to date of \$22.0 million, and dam replacement capital cost of \$18.5 million in year 8 (2011/12 - 12 years from the 2001 condition assessment). Potential capital improvement costs (unrelated to the dam replacement project) of \$5.0 million in year 9 (2012/13) and of \$10.0 million in year 13 (2016/17) are included for scenarios 2 and 3. No specific projects or commitments have been made to any further potential projects, they are simply included in these scenarios to test the sensitivity of the economic analysis to potential future capital projects.
- **Generation:** NTPC's 2009/10 load forecast indicates that the full 48.5 GWh of Bluefish generation may not be required until year 21 (2024/25). The assumptions used in the analysis may be very conservative. For example, if a new mine were to connect to the system within the next 10-15 years, this would increase the benefits of the project. However, for the purposes of the current analysis, NTPC retained conservative assumptions. It should be noted that this conservative approach does not capture any operational benefits of Bluefish related to system diversity and therefore understates the economic benefits of the Project.
- **Inflation:** For scenario 1 and 2 inflation is assumed at a conservative rate of 0.5% per annum. This is lower than normal long-term inflation targets of between 1-3%, consistent with the Bank of Canada's inflation target. The low inflation rate was chosen to be conservative in the calculation of project benefits related to avoided diesel generation costs. A higher inflation rate would increase the benefits of the Project. This approach is consistent with previous analyses reviewed and tested by the Board. Scenario 3 considers a case with a 2% inflation rate, more consistent with normal long-term inflation forecasts.
- **Yellowknife Load Growth:** Scenarios 1 and 2 use a load growth assumption in Yellowknife at a conservative long-term annual rate of 1.2%. Scenario 3 uses a load growth assumption of 2.5%.
- **Fuel Prices:** The analysis includes actual fuel prices through 2008/09 (year 5). For 2009/10 (year 6) through 2014/15 (year 11) forecast fuel prices are based on NYMEX future prices. Fuel prices for 2015/16 (year 12) and beyond assume an inflation rate of 0.5% for scenarios 1 and 2 and 2% for scenario 3. The drop in fuel

price between year 5 (2008/09) and year 6 (2009/10) is related to extremely high fuel prices experienced in the summer of 2008.

- **Return on Rate Base:** Rate of return on rate base is assumed at the 2007/08 GRA approved rate of 9.674%.

**Attachment E**

**NORTHWEST TERRITORIES POWER CORPORATION - SCENARIO 1  
ECONOMIC ANALYSIS BLUEFISH HYDRO - UPDATED TO REFLECT ACTUALS TO 2008/09 AND BLUEFISH DAM REPLACEMENT COSTS**

Date Year	Year	Average Water	Fuel/lube	Fuel	New	Variable	Total	Total	Total Hydro			Revenue Required	Ratepayer (Cost)/Saving	NPV of Payback
		Generation (kW.h)	price (\$ / kW.h)	savings (\$000)	Engine Savings (\$000)	rate (\$ / kW.h)	Variable savings (\$)	savings (\$000)	O&M Costs \$000	Return on Rate Base	Amort.			
Ending														
Actual														
2005	1	5,336,000	0.148	788	0	0.025	133	922	182	606	56	844	78	
2006	2	42,127,789	0.175	7,378	285	0.025	1,058	8,722	689	1,211	231	2,130	6,592	6,091
2007	3	33,902,321	0.183	6,219	831	0.025	856	7,906	727	1,220	265	2,212	5,694	10,830
2008	4	16,440,567	0.273	4,486	1,126	0.025	417	6,029	990	1,545	338	2,873	3,156	13,225
2009	5	34,000,000	0.322	10,948	1,096	0.026	867	12,911	1,410	1,882	405	3,697	9,214	19,606
2010	6	35,876,000	0.229	8,203	1,066	0.026	920	10,188	741	1,981	427	3,149	7,039	24,053
2011	7	21,022,946	0.242	5,080	1,036	0.026	542	6,657	756	1,940	427	3,123	3,534	26,090
2012	8	23,577,309	0.249	5,867	1,006	0.026	610	7,483	771	2,787	557	4,115	3,368	27,861
2013	9	26,164,341	0.253	6,608	975	0.026	681	8,264	787	3,622	686	5,094	3,170	29,381
2014	10	28,784,460	0.255	7,351	945	0.026	753	9,049	802	3,555	686	5,044	4,005	31,134
2015	11	30,121,868	0.255	7,692	915	0.026	792	9,399	818	3,489	686	4,993	4,406	32,892
2016	12	31,467,896	0.257	8,076	885	0.026	831	9,792	835	3,423	686	4,943	4,849	34,658
2017	13	32,822,601	0.258	8,466	855	0.027	871	10,192	851	3,356	686	4,894	5,299	36,418
2018	14	34,186,038	0.259	8,862	825	0.027	912	10,599	868	3,290	686	4,844	5,754	38,161
2019	15	35,558,263	0.261	9,264	795	0.027	953	11,012	886	3,224	686	4,795	6,216	39,879
2020	16	37,827,932	0.262	9,904	765	0.027	1,019	11,688	904	3,157	686	4,747	6,941	41,630
2021	17	40,121,644	0.263	10,557	735	0.027	1,086	12,378	922	3,091	686	4,698	7,680	43,396
2022	18	42,439,653	0.264	11,223	705	0.027	1,155	13,082	940	3,024	686	4,650	8,432	45,165
2023	19	44,782,217	0.266	11,902	675	0.027	1,225	13,801	959	2,958	686	4,603	9,198	46,926
2024	20	47,149,596	0.267	12,594	644	0.027	1,296	14,534	978	2,892	686	4,556	9,978	48,668
2025	21	48,500,000	0.268	13,019	614	0.028	1,340	14,973	998	2,825	686	4,509	10,464	50,335
2026	22	48,500,000	0.270	13,084	584	0.028	1,346	15,015	1,018	2,759	686	4,462	10,552	51,869
2027	23	48,500,000	0.271	13,150	554	0.028	1,353	15,057	1,038	2,693	686	4,416	10,640	53,279
2028	24	48,500,000	0.272	13,215	524	0.028	1,360	15,099	1,059	2,626	686	4,371	10,728	54,577
2029	25	48,500,000	0.274	13,281	494	0.028	1,367	15,142	1,080	2,560	686	4,326	10,816	55,770
2030	26	48,500,000	0.275	13,348	464	0.028	1,374	15,185	1,101	2,493	686	4,281	10,904	56,867
2031	27	48,500,000	0.277	13,414	434	0.028	1,380	15,229	1,123	2,427	686	4,237	10,992	57,876
2032	28	48,500,000	0.278	13,482	404	0.029	1,387	15,273	1,146	2,361	686	4,193	11,080	58,804
2033	29	48,500,000	0.279	13,549	374	0.029	1,394	15,317	1,169	2,294	686	4,149	11,168	59,657
2034	30	48,500,000	0.281	13,617	343	0.029	1,401	15,361	1,192	2,228	686	4,106	11,255	60,442
2035	31	48,500,000	0.282	13,685	313	0.029	1,408	15,406	1,216	2,162	686	4,064	11,343	61,163
2036	32	48,500,000	0.284	13,753	282	0.029	1,415	15,451	1,240	2,095	686	4,022	11,431	61,884
2037	33	48,500,000	0.285	13,822	252	0.029	1,422	15,496	1,265	2,029	686	3,980	11,519	62,605
2038	34	48,500,000	0.286	13,891	222	0.029	1,429	15,541	1,290	1,963	686	3,939	11,607	63,326
2039	35	48,500,000	0.288	13,961	192	0.030	1,437	15,586	1,316	1,896	686	3,898	11,695	64,047
2040	36	48,500,000	0.289	14,030	162	0.030	1,444	15,631	1,343	1,830	686	3,858	11,783	64,768
2041	37	48,500,000	0.291	14,101	132	0.030	1,451	15,676	1,369	1,763	686	3,819	11,871	65,489
2042	38	48,500,000	0.292	14,171	102	0.030	1,458	15,721	1,397	1,697	686	3,780	11,959	66,210
2043	39	48,500,000	0.294	14,242	72	0.030	1,466	15,766	1,425	1,631	686	3,742	12,047	66,931
2044	40	48,500,000	0.295	14,313	42	0.030	1,473	15,811	1,453	1,564	686	3,704	12,135	67,652
2045	41	48,500,000	0.297	14,385	12	0.031	1,480	15,856	1,482	1,498	686	3,666	12,223	68,373
2046	42	48,500,000	0.298	14,457	-18	0.031	1,488	15,901	1,512	1,432	686	3,630	12,311	69,094

**Application for a Project Permit  
Bluefish Lake Dam Replacement**

**August 2009**

Date Year	Year	Average Water Generation (kW.h)	Fuel/lube price (\$ / kW.h)	Fuel savings (\$000)	New Engine Savings (\$000)	Variable rate (\$ / kW.h)	Total Variable savings (\$)	Total savings (\$000)	Total Hydro O&M Costs (\$)	Return on Rate Base	Amort.	Revenue Required	Ratepayer (Cost)/Saving	NPV of Payback	
Ending															
2047	43	48,500,000	0.300	14,529	950	0.031	1,495	16,974	1,542	1,365	686	3,593	13,380	66,725	
2048	44	48,500,000	0.301	14,601	915	0.031	1,503	17,019	1,573	1,299	686	3,558	13,461	66,941	
2049	45	48,500,000	0.303	14,675	880	0.031	1,510	17,065	1,605	1,233	686	3,523	13,542	67,139	
2050	46	48,500,000	0.304	14,748	845	0.031	1,518	17,111	1,637	1,166	686	3,489	13,622	67,321	
2051	47	48,500,000	0.306	14,822	810	0.031	1,525	17,157	1,669	1,100	686	3,455	13,702	67,487	
2052	48	48,500,000	0.307	14,896	775	0.032	1,533	17,204	1,703	1,033	686	3,422	13,782	67,640	
2053	49	48,500,000	0.309	14,970	740	0.032	1,540	17,251	1,737	967	686	3,390	13,861	67,781	
2054	50	48,500,000	0.310	15,045	705	0.032	1,548	17,299	1,772	901	686	3,358	13,940	67,910	
2055	51	48,500,000	0.312	15,120	670	0.032	1,556	17,347	1,807	834	686	3,327	14,019	68,028	
2056	52	48,500,000	0.313	15,196	636	0.032	1,564	17,395	1,843	768	686	3,297	14,098	68,136	
2057	53	48,500,000	0.315	15,272	601	0.032	1,572	17,444	1,880	702	686	3,268	14,176	68,235	
2058	54	48,500,000	0.316	15,348	566	0.033	1,579	17,493	1,918	635	686	3,239	14,254	68,327	
2059	55	26,300,000	0.318	8,364	531	0.033	861	9,756	1,956	585	343	2,884	6,871	68,367	
2060	56	26,300,000	0.320	8,406	496	0.033	865	9,767	1,995	552	343	2,890	6,877	68,403	
2061	57	26,300,000	0.321	8,448	461	0.033	869	9,778	2,035	519	343	2,897	6,881	68,437	
2062	58	26,300,000	0.323	8,491	426	0.033	874	9,790	2,076	486	343	2,905	6,886	68,467	
2063	59	26,300,000	0.324	8,533	391	0.033	878	9,802	2,117	453	343	2,913	6,889	68,495	
2064	60	26,300,000	0.326	8,576	356	0.034	882	9,814	2,159	420	343	2,922	6,892	68,521	
2065	61	26,300,000	0.328	8,619	321	0.034	887	9,826	2,203	386	343	2,932	6,894	68,544	
2066	62	26,300,000	0.329	8,662	587	0.034	891	10,140	2,247	353	343	2,943	7,197	68,566	
2067	63	26,300,000	0.331	8,705	1,158	0.034	896	10,759	2,292	320	343	2,955	7,804	68,588	
2068	64	26,300,000	0.333	8,748	1,426	0.034	900	11,074	2,337	287	343	2,967	8,107	68,608	
2069	65	26,300,000	0.334	8,792	1,385	0.034	905	11,082	2,384	254	343	2,981	8,101	68,627	
2070	66	26,300,000	0.336	8,836	1,345	0.035	909	11,090	2,432	220	343	2,995	8,095	68,645	
2071	67	26,300,000	0.338	8,880	1,304	0.035	914	11,098	2,481	187	343	3,011	8,087	68,660	
2072	68	26,300,000	0.339	8,925	1,263	0.035	918	11,107	2,530	154	343	3,027	8,079	68,674	
2073	69	26,300,000	0.341	8,969	1,223	0.035	923	11,115	2,581	121	343	3,045	8,070	68,687	
2074	70	26,300,000	0.343	9,014	1,182	0.035	928	11,124	2,632	88	343	3,063	8,061	68,699	
2075	71	26,300,000	0.344	9,059	1,142	0.035	932	11,133	2,685	55	343	3,083	8,051	68,710	
2076	72	26,300,000	0.346	9,105	1,101	0.036	937	11,143	2,739	21	343	3,103	8,039	68,720	
2077	73	26,300,000	0.348	9,150	1,060	0.036	942	11,152	2,794	(12)	343	3,125	8,027	68,729	
2078	74	26,300,000	0.350	9,196	1,020	0.036	946	11,162	2,849	(45)	343	3,147	8,015	68,737	
2079	75	26,300,000	0.351	9,242	979	0.036	951	11,172	2,906	(78)	343	3,171	8,001	68,745	
2080	76	26,300,000	0.353	9,288	939	0.036	956	11,182	2,964	(47)	343	3,260	7,922	68,751	
2081	77	26,300,000	0.355	9,335	898	0.037	961	11,193	3,024	0	343	3,367	7,826	68,757	
2082	78	26,300,000	0.357	9,381	857	0.037	965	11,204	3,084	0	343	3,427	7,777	68,763	
2083	79	26,300,000	0.358	9,428	817	0.037	970	11,215	3,146	0	343	3,489	7,726	68,768	
2084	80	26,300,000	0.360	9,475	776	0.037	975	11,227	3,209	0	343	3,552	7,675	68,772	
2085	81	26,300,000	0.362	9,523	736	0.037	980	11,238	3,273	0	343	3,616	7,622	68,776	
2086	82	26,300,000	0.364	9,570	695	0.037	985	11,250	3,339	0	343	3,682	7,569	68,780	
2087	83	26,300,000	0.366	9,618	655	0.038	990	11,262	3,405	0	343	3,748	7,514	68,783	
2088	84	26,300,000	0.368	9,666	614	0.038	995	11,275	3,473	0	343	3,816	7,458	68,787	
2089	85	26,300,000	0.369	9,714	573	0.038	1,000	11,287	3,543	0	343	3,886	7,402	68,789	
<b>SUM of the PRESENT VALUES</b>								<b>108,904</b>				<b>40,374</b>	<b>68,789</b>		
<b>Benefit-Cost ratio (NPV Total Savings / NPV Revenue Required)</b>								<b>2.70</b>							

**Application for a Project Permit  
Bluefish Lake Dam Replacement**

**August 2009**

**NORTHWEST TERRITORIES POWER CORPORATION - SCENARIO 2  
ECONOMIC ANALYSIS BLUEFISH HYDRO - UPDATED TO REFLECT ACTUALS TO 2008/09 AND BLUEFISH DAM REPLACEMENT COSTS**

Date Year	Year	Average Water	Fuel/lube	Fuel	New	Variable	Total	Total	Total Hydro	Return on	Amort.	Revenue	Ratepayer	NPV of
		Generation	price	savings	Engine	rate	Variable	savings	O&M					
Ending		(kW.h)	(\$ / kW.h)	(\$000)	Savings	(\$ / kW.h)	(\$)	(\$000)	Costs			Required	(Cost)/Saving	Payback
2005	1	5,336,000	0.148	788	0	0.025	133	922	182	606	56	844	78	
2006	2	42,127,789	0.175	7,378	285	0.025	1,058	8,722	689	1,211	231	2,130	6,592	6,091
2007	3	33,902,321	0.183	6,219	831	0.025	856	7,906	727	1,220	265	2,212	5,694	10,830
2008	4	16,440,567	0.273	4,486	1,126	0.025	417	6,029	990	1,545	338	2,873	3,156	13,225
2009	5	34,000,000	0.322	10,948	1,096	0.026	867	12,911	1,410	1,882	405	3,697	9,214	19,606
2010	6	35,876,000	0.229	8,203	1,066	0.026	920	10,188	741	1,981	427	3,149	7,039	24,053
2011	7	21,022,946	0.242	5,080	1,036	0.026	542	6,657	756	1,940	427	3,123	3,534	26,090
2012	8	23,577,309	0.249	5,867	1,006	0.026	610	7,483	771	2,787	557	4,115	3,368	27,861
2013	9	26,164,341	0.253	6,608	975	0.026	681	8,264	787	3,862	721	5,369	2,895	29,249
2014	10	28,784,460	0.255	7,351	945	0.026	753	9,049	802	4,032	756	5,591	3,458	30,762
2015	11	30,121,868	0.255	7,692	915	0.026	792	9,399	818	3,959	756	5,534	3,866	32,305
2016	12	31,467,896	0.257	8,076	885	0.026	831	9,792	835	3,886	756	5,477	4,316	33,877
2017	13	32,822,601	0.258	8,466	855	0.027	871	10,192	851	4,292	845	5,988	4,204	35,273
2018	14	34,186,038	0.259	8,862	825	0.027	912	10,599	868	4,690	933	6,492	4,107	36,517
2019	15	35,558,263	0.261	9,264	795	0.027	953	11,012	886	4,600	933	6,419	4,593	37,787
2020	16	37,827,932	0.262	9,904	765	0.027	1,019	11,688	904	4,509	933	6,346	5,342	39,134
2021	17	40,121,644	0.263	10,557	735	0.027	1,086	12,378	922	4,419	933	6,274	6,104	40,538
2022	18	42,439,653	0.264	11,223	705	0.027	1,155	13,082	940	4,329	933	6,202	6,880	41,982
2023	19	44,782,217	0.266	11,902	675	0.027	1,225	13,801	959	4,239	933	6,131	7,670	43,450
2024	20	47,149,596	0.267	12,594	644	0.027	1,296	14,534	978	4,148	933	6,059	8,474	44,930
2025	21	48,500,000	0.268	13,019	614	0.028	1,340	14,973	998	4,058	933	5,989	8,984	46,361
2026	22	48,500,000	0.270	13,084	584	0.028	1,346	15,015	1,018	3,968	933	5,918	9,096	47,683
2027	23	48,500,000	0.271	13,150	554	0.028	1,353	15,057	1,038	3,878	933	5,849	9,208	48,903
2028	24	48,500,000	0.272	13,215	524	0.028	1,360	15,099	1,059	3,787	933	5,779	9,320	50,031
2029	25	48,500,000	0.274	13,281	494	0.028	1,367	15,142	1,080	3,697	933	5,710	9,432	51,071
2030	26	48,500,000	0.275	13,348	464	0.028	1,374	15,185	1,101	3,607	933	5,641	9,544	52,032
2031	27	48,500,000	0.277	13,414	434	0.028	1,380	15,229	1,123	3,516	933	5,573	9,656	52,918
2032	28	48,500,000	0.278	13,482	404	0.029	1,387	15,273	1,146	3,426	933	5,505	9,767	53,736
2033	29	48,500,000	0.279	13,549	374	0.029	1,394	15,317	1,169	3,336	933	5,438	9,879	54,491
2034	30	48,500,000	0.281	13,617	343	0.029	1,401	15,361	1,192	3,246	933	5,371	9,990	55,187
2035	31	48,500,000	0.282	13,685	313	0.029	1,408	15,406	1,216	3,155	933	5,305	10,102	55,829
2036	32	48,500,000	0.284	13,753	282	0.029	1,415	15,451	1,240	3,065	933	5,239	10,214	56,437
2037	33	48,500,000	0.285	13,822	252	0.029	1,422	15,496	1,265	2,975	933	5,173	10,326	57,024
2038	34	48,500,000	0.286	13,891	222	0.029	1,429	15,541	1,290	2,885	933	5,108	10,438	57,578
2039	35	48,500,000	0.288	13,961	192	0.030	1,437	15,586	1,316	2,794	933	5,044	10,550	58,088
2040	36	48,500,000	0.289	14,030	162	0.030	1,444	15,631	1,343	2,704	933	4,980	10,662	58,558
2041	37	48,500,000	0.291	14,101	132	0.030	1,451	15,676	1,369	2,614	933	4,916	10,774	58,990
2042	38	48,500,000	0.292	14,171	102	0.030	1,458	15,721	1,397	2,523	933	4,853	10,886	59,388
2043	39	48,500,000	0.294	14,242	72	0.030	1,466	15,766	1,425	2,433	933	4,791	11,000	59,754
2044	40	48,500,000	0.295	14,313	42	0.030	1,473	15,811	1,453	2,343	933	4,729	11,114	60,091
2045	41	48,500,000	0.297	14,385	12	0.031	1,480	15,856	1,482	2,253	933	4,668	11,228	60,401
2046	42	48,500,000	0.298	14,457	-18	0.031	1,488	15,901	1,512	2,162	933	4,607	11,342	60,686

**Application for a Project Permit  
Bluefish Lake Dam Replacement**

**August 2009**

Date Year	Year	Average Water Generation (kW.h)	Fuel/lube price (\$ / kW.h)	Fuel savings (\$000)	New Engine Savings (\$000)	Variable rate (\$ / kW.h)	Total Variable savings (\$)	Total savings (\$000)	Total Hydro O&M Costs (\$)	Return on Rate Base	Amort.	Revenue Required	Ratepayer (Cost)/Saving	NPV of Payback	
Ending															
2047	43	48,500,000	0.300	14,529	950	0.031	1,495	16,974	1,542	2,072	933	4,547	12,427	60,904	
2048	44	48,500,000	0.301	14,601	915	0.031	1,503	17,019	1,573	1,982	933	4,488	12,531	61,105	
2049	45	48,500,000	0.303	14,675	880	0.031	1,510	17,065	1,605	1,892	933	4,429	12,636	61,290	
2050	46	48,500,000	0.304	14,748	845	0.031	1,518	17,111	1,637	1,801	933	4,371	12,740	61,460	
2051	47	48,500,000	0.306	14,822	810	0.031	1,525	17,157	1,669	1,711	933	4,313	12,844	61,616	
2052	48	48,500,000	0.307	14,896	775	0.032	1,533	17,204	1,703	1,621	933	4,257	12,947	61,760	
2053	49	48,500,000	0.309	14,970	740	0.032	1,540	17,251	1,737	1,530	933	4,200	13,051	61,892	
2054	50	48,500,000	0.310	15,045	705	0.032	1,548	17,299	1,772	1,440	933	4,145	13,154	62,014	
2055	51	48,500,000	0.312	15,120	670	0.032	1,556	17,347	1,807	1,350	933	4,090	13,257	62,125	
2056	52	48,500,000	0.313	15,196	636	0.032	1,564	17,395	1,843	1,260	933	4,036	13,359	62,228	
2057	53	48,500,000	0.315	15,272	601	0.032	1,572	17,443	1,880	1,169	933	3,982	13,462	62,322	
2058	54	48,500,000	0.316	15,348	566	0.033	1,579	17,493	1,918	1,079	933	3,930	13,563	62,409	
2059	55	26,300,000	0.318	8,364	531	0.033	861	9,756	1,956	1,011	467	3,434	6,322	62,446	
2060	56	26,300,000	0.320	8,406	496	0.033	865	9,767	1,995	966	467	3,428	6,339	62,480	
2061	57	26,300,000	0.321	8,448	461	0.033	869	9,778	2,035	921	467	3,423	6,356	62,511	
2062	58	26,300,000	0.323	8,491	426	0.033	874	9,790	2,076	876	467	3,418	6,372	62,539	
2063	59	26,300,000	0.324	8,533	391	0.033	878	9,802	2,117	831	467	3,415	6,387	62,565	
2064	60	26,300,000	0.326	8,576	356	0.034	882	9,814	2,159	786	467	3,412	6,402	62,588	
2065	61	26,300,000	0.328	8,619	321	0.034	887	9,826	2,203	741	467	3,410	6,417	62,610	
2066	62	26,300,000	0.329	8,662	287	0.034	891	9,838	2,247	695	467	3,409	6,431	62,631	
2067	63	26,300,000	0.331	8,705	252	0.034	896	9,850	2,292	650	467	3,408	6,445	62,651	
2068	64	26,300,000	0.333	8,748	217	0.034	900	9,862	2,337	605	467	3,409	6,459	62,671	
2069	65	26,300,000	0.334	8,792	182	0.034	905	9,874	2,384	560	467	3,411	6,473	62,689	
2070	66	26,300,000	0.336	8,836	147	0.035	909	9,886	2,432	515	467	3,413	6,487	62,705	
2071	67	26,300,000	0.338	8,880	112	0.035	914	9,898	2,481	470	467	3,417	6,501	62,720	
2072	68	26,300,000	0.339	8,925	77	0.035	918	9,910	2,530	425	467	3,421	6,515	62,733	
2073	69	26,300,000	0.341	8,969	42	0.035	923	9,922	2,581	379	467	3,427	6,529	62,746	
2074	70	26,300,000	0.343	9,014	7	0.035	928	9,934	2,632	334	467	3,433	6,543	62,757	
2075	71	26,300,000	0.344	9,059	-38	0.035	932	9,946	2,685	289	467	3,441	6,557	62,767	
2076	72	26,300,000	0.346	9,105	-103	0.036	937	9,958	2,739	244	467	3,449	6,571	62,777	
2077	73	26,300,000	0.348	9,150	-168	0.036	942	9,970	2,794	199	467	3,459	6,585	62,785	
2078	74	26,300,000	0.350	9,196	-233	0.036	946	9,982	2,849	154	467	3,470	6,599	62,793	
2079	75	26,300,000	0.351	9,242	-298	0.036	951	9,994	2,906	109	467	3,482	6,613	62,800	
2080	76	26,300,000	0.353	9,288	-363	0.036	956	10,006	2,964	64	467	3,474	6,627	62,807	
2081	77	26,300,000	0.355	9,335	-428	0.037	961	10,018	3,024	0	467	3,490	6,641	62,813	
2082	78	26,300,000	0.357	9,381	-493	0.037	965	10,030	3,084	0	467	3,551	6,655	62,818	
2083	79	26,300,000	0.358	9,428	-558	0.037	970	10,042	3,146	0	467	3,613	6,669	62,823	
2084	80	26,300,000	0.360	9,475	-623	0.037	975	10,054	3,209	0	467	3,675	6,683	62,828	
2085	81	26,300,000	0.362	9,523	-688	0.037	980	10,066	3,273	0	467	3,740	6,697	62,832	
2086	82	26,300,000	0.364	9,570	-753	0.037	985	10,078	3,339	0	467	3,805	6,711	62,835	
2087	83	26,300,000	0.366	9,618	-818	0.038	990	10,090	3,405	0	467	3,872	6,725	62,839	
2088	84	26,300,000	0.368	9,666	-883	0.038	995	10,102	3,473	0	467	3,940	6,739	62,842	
2089	85	26,300,000	0.369	9,714	-948	0.038	1,000	10,114	3,543	0	467	4,009	6,753	62,844	
<b>SUM of the PRESENT VALUES</b>								<b>108,904</b>				<b>46,319</b>	<b>62,844</b>		
<b>Benefit-Cost ratio (NPV Total Savings / NPV Revenue Required)</b>															<b>2.35</b>

**Application for a Project Permit  
Bluefish Lake Dam Replacement**

**August 2009**

**NORTHWEST TERRITORIES POWER CORPORATION - SCENARIO 3  
ECONOMIC ANALYSIS BLUEFISH HYDRO - UPDATED TO REFLECT ACTUALS TO 2008/09 AND BLUEFISH DAM REPLACEMENT COSTS**

Date Year	Year	Average Water	Fuel/lube	Fuel	New	Variable	Total	Total	Total Hydro	Return on	Amort.	Revenue	Ratepayer	NPV of
		Generation	price	savings	Engine	rate	Variable	savings	O&M					
Ending		(kW.h)	( \$ / kW.h )	(\$000)	Savings	(\$000)	(\$)	(\$000)	Costs			Required	(Cost)/Saving	Payback
2005	1	5,336,000	0.148	788	0	0.025	133	922	182	606	56	844	78	
2006	2	42,127,789	0.175	7,378	285	0.026	1,058	8,722	689	1,211	231	2,130	6,592	6,091
2007	3	33,902,321	0.183	6,219	831	0.026	856	7,906	727	1,220	265	2,212	5,694	10,830
2008	4	16,440,567	0.273	4,486	1,126	0.027	417	6,029	990	1,545	338	2,873	3,156	13,225
2009	5	34,000,000	0.322	10,948	1,096	0.027	867	12,911	1,410	1,882	405	3,697	9,214	19,606
2010	6	35,876,000	0.229	8,203	1,066	0.028	933	10,202	741	1,981	427	3,149	7,053	24,062
2011	7	23,430,861	0.242	5,662	1,036	0.028	622	7,319	756	1,940	427	3,123	4,196	26,480
2012	8	28,484,133	0.249	7,088	1,006	0.029	771	8,864	771	2,787	557	4,115	4,750	28,978
2013	9	33,663,736	0.253	8,502	975	0.029	929	10,407	787	3,862	721	5,369	5,038	31,394
2014	10	38,972,829	0.255	9,953	945	0.030	1,097	11,995	802	4,032	756	5,591	6,405	34,196
2015	11	44,414,650	0.255	11,342	915	0.030	1,276	13,533	818	3,959	756	5,534	8,000	37,389
2016	12	48,500,000	0.260	12,633	885	0.031	1,421	14,939	835	3,886	756	5,477	9,463	40,834
2017	13	48,500,000	0.266	12,886	855	0.032	1,449	15,190	851	4,292	845	5,988	9,202	43,890
2018	14	48,500,000	0.271	13,144	825	0.032	1,478	15,447	868	4,690	933	6,492	8,955	46,604
2019	15	48,500,000	0.276	13,407	795	0.033	1,508	15,709	886	4,600	933	6,419	9,291	49,172
2020	16	48,500,000	0.282	13,675	765	0.034	1,538	15,977	904	4,509	933	6,346	9,631	51,600
2021	17	48,500,000	0.288	13,948	735	0.034	1,569	16,252	922	4,419	933	6,274	9,978	53,895
2022	18	48,500,000	0.293	14,227	705	0.035	1,600	16,532	940	4,329	933	6,202	10,330	56,063
2023	19	48,500,000	0.299	14,512	675	0.036	1,632	16,818	959	4,239	933	6,131	10,688	58,109
2024	20	48,500,000	0.305	14,802	644	0.036	1,665	17,111	978	4,148	933	6,059	11,052	60,038
2025	21	48,500,000	0.311	15,098	614	0.037	1,698	17,410	998	4,058	933	5,989	11,422	61,858
2026	22	48,500,000	0.318	15,400	584	0.038	1,732	17,716	1,018	3,968	933	5,918	11,798	63,572
2027	23	48,500,000	0.324	15,708	554	0.039	1,767	18,029	1,038	3,878	933	5,849	12,180	65,187
2028	24	48,500,000	0.330	16,022	524	0.039	1,802	18,348	1,059	3,787	933	5,779	12,569	66,707
2029	25	48,500,000	0.337	16,343	494	0.040	1,838	18,675	1,080	3,697	933	5,710	12,965	68,137
2030	26	48,500,000	0.344	16,669	464	0.041	1,875	19,008	1,101	3,607	933	5,641	13,367	69,482
2031	27	48,500,000	0.351	17,003	434	0.042	1,912	19,349	1,123	3,516	933	5,573	13,776	70,747
2032	28	48,500,000	0.358	17,343	404	0.043	1,951	19,697	1,146	3,426	933	5,505	14,192	71,935
2033	29	48,500,000	0.365	17,690	374	0.044	1,990	20,053	1,169	3,336	933	5,438	14,615	73,052
2034	30	48,500,000	0.372	18,043	343	0.044	2,029	20,416	1,192	3,246	933	5,371	15,045	74,101
2035	31	48,500,000	0.379	18,404	313	0.045	2,070	20,788	1,216	3,155	933	5,305	15,483	75,085
2036	32	48,500,000	0.387	18,772	282	0.046	2,111	21,162	1,240	3,065	933	5,239	16,033	76,035
2037	33	48,500,000	0.395	19,148	251	0.047	2,154	22,892	1,265	2,975	933	5,173	17,719	76,972
2038	34	48,500,000	0.403	19,531	220	0.048	2,197	23,724	1,290	2,885	933	5,108	18,616	77,871
2039	35	48,500,000	0.411	19,921	192	0.049	2,241	24,104	1,316	2,794	933	5,044	19,060	78,710
2040	36	48,500,000	0.419	20,320	167	0.050	2,285	24,493	1,343	2,704	933	4,980	19,513	79,494
2041	37	48,500,000	0.427	20,726	143	0.051	2,331	24,890	1,369	2,614	933	4,916	19,974	80,225
2042	38	48,500,000	0.436	21,141	119	0.052	2,378	25,297	1,397	2,523	933	4,853	20,443	80,909
2043	39	48,500,000	0.445	21,564	96	0.053	2,425	25,713	1,425	2,433	933	4,791	20,922	81,547
2044	40	48,500,000	0.454	21,995	73	0.054	2,474	26,138	1,453	2,343	933	4,729	21,409	82,142
2045	41	48,500,000	0.463	22,435	51	0.055	2,523	26,573	1,482	2,253	933	4,668	21,905	82,698
2046	42	48,500,000	0.472	22,884	29	0.056	2,574	27,018	1,512	2,162	933	4,607	22,410	83,217

**Application for a Project Permit  
Bluefish Lake Dam Replacement**

**August 2009**

Date Year	Year	Average Water Generation (kW.h)	Fuel/lube price (\$ / kW.h)	Fuel savings (\$000)	New Engine Savings (\$000)	Variable rate (\$ / kW.h)	Total Variable savings (\$)	Total savings (\$000)	Total Hydro O&M Costs (\$)	Return on Rate Base	Amort.	Revenue Required	Ratepayer (Cost)/Saving	NPV of Payback		
Ending																
2047	43	48,500,000	0.481	23,341	1,506	0.057	2,625	27,472	1,542	2,072	933	4,547	22,925	83,620		
2048	44	48,500,000	0.491	23,808	1,451	0.059	2,678	27,937	1,573	1,982	933	4,488	23,449	83,996		
2049	45	48,500,000	0.501	24,284	1,397	0.060	2,731	28,412	1,605	1,892	933	4,429	23,983	84,346		
2050	46	48,500,000	0.511	24,770	1,342	0.061	2,786	28,898	1,637	1,801	933	4,371	24,527	84,674		
2051	47	48,500,000	0.521	25,265	1,288	0.062	2,842	29,395	1,669	1,711	933	4,313	25,081	84,979		
2052	48	48,500,000	0.531	25,771	1,233	0.063	2,898	29,902	1,703	1,621	933	4,257	25,646	85,264		
2053	49	48,500,000	0.542	26,286	1,179	0.065	2,956	30,421	1,737	1,530	933	4,200	26,221	85,529		
2054	50	48,500,000	0.553	26,812	1,124	0.066	3,015	30,951	1,772	1,440	933	4,145	26,807	85,777		
2055	51	48,500,000	0.564	27,348	1,070	0.067	3,076	31,493	1,807	1,350	933	4,090	27,403	86,008		
2056	52	48,500,000	0.575	27,895	1,015	0.069	3,137	32,047	1,843	1,260	933	4,036	28,012	86,223		
2057	53	48,500,000	0.587	28,453	961	0.070	3,200	32,614	1,880	1,169	933	3,982	28,631	86,424		
2058	54	48,500,000	0.598	29,022	906	0.071	3,264	33,192	1,918	1,079	933	3,930	29,262	86,611		
2059	55	26,300,000	0.610	16,052	852	0.073	1,805	18,709	1,956	1,011	467	3,434	15,276	86,700		
2060	56	26,300,000	0.623	16,373	797	0.074	1,841	19,012	1,995	966	467	3,428	15,584	86,783		
2061	57	26,300,000	0.635	16,701	743	0.076	1,878	19,322	2,035	921	467	3,423	15,899	86,860		
2062	58	26,300,000	0.648	17,035	688	0.077	1,916	19,639	2,076	876	467	3,418	16,221	86,932		
2063	59	26,300,000	0.661	17,376	634	0.079	1,954	19,963	2,117	831	467	3,415	16,549	86,999		
2064	60	26,300,000	0.674	17,723	579	0.080	1,993	20,296	2,159	786	467	3,412	16,884	87,061		
2065	61	26,300,000	0.687	18,078	525	0.082	2,033	20,635	2,203	741	467	3,410	17,226	87,119		
2066	62	26,300,000	0.701	18,439	470	0.084	2,074	21,000	2,247	695	467	3,409	17,580	87,176		
2067	63	26,300,000	0.715	18,808	415	0.085	2,115	21,376	2,292	650	467	3,408	17,945	87,233		
2068	64	26,300,000	0.729	19,184	359	0.087	2,158	21,765	2,337	605	467	3,409	18,315	87,288		
2069	65	26,300,000	0.744	19,568	303	0.089	2,201	22,166	2,384	560	467	3,411	18,690	87,339		
2070	66	26,300,000	0.759	19,959	247	0.091	2,245	22,580	2,432	515	467	3,413	19,065	87,386		
2071	67	26,300,000	0.774	20,358	191	0.092	2,290	23,015	2,481	470	467	3,417	19,440	87,429		
2072	68	26,300,000	0.790	20,765	135	0.094	2,335	23,470	2,530	425	467	3,421	19,815	87,470		
2073	69	26,300,000	0.805	21,181	79	0.096	2,382	23,935	2,581	379	467	3,427	20,190	87,507		
2074	70	26,300,000	0.821	21,604	23	0.098	2,430	24,410	2,632	334	467	3,433	20,565	87,542		
2075	71	26,300,000	0.838	22,036	-33	0.100	2,478	24,895	2,685	289	467	3,441	20,940	87,574		
2076	72	26,300,000	0.855	22,477	-127	0.102	2,528	25,390	2,739	244	467	3,449	21,315	87,604		
2077	73	26,300,000	0.872	22,927	-221	0.104	2,579	25,895	2,794	199	467	3,459	21,690	87,632		
2078	74	26,300,000	0.889	23,385	-315	0.106	2,630	26,410	2,849	154	467	3,470	22,065	87,657		
2079	75	26,300,000	0.907	23,853	-409	0.108	2,683	26,935	2,906	109	467	3,482	22,440	87,681		
2080	76	26,300,000	0.925	24,330	-503	0.110	2,736	27,470	2,964	64	467	3,474	22,815	87,703		
2081	77	26,300,000	0.944	24,817	-597	0.113	2,791	28,015	3,024	0	467	3,490	23,190	87,723		
2082	78	26,300,000	0.962	25,313	-691	0.115	2,847	28,570	3,084	0	467	3,551	23,565	87,742		
2083	79	26,300,000	0.982	25,819	-785	0.117	2,904	29,135	3,146	0	467	3,613	23,940	87,760		
2084	80	26,300,000	1.001	26,336	-879	0.119	2,962	29,710	3,209	0	467	3,675	24,315	87,776		
2085	81	26,300,000	1.021	26,862	-973	0.122	3,021	30,295	3,273	0	467	3,740	24,690	87,791		
2086	82	26,300,000	1.042	27,400	-1,067	0.124	3,082	30,890	3,339	0	467	3,805	25,065	87,805		
2087	83	26,300,000	1.063	27,948	-1,161	0.127	3,143	31,495	3,405	0	467	3,872	25,440	87,818		
2088	84	26,300,000	1.084	28,506	-1,255	0.129	3,206	32,110	3,473	0	467	3,940	25,815	87,830		
2089	85	26,300,000	1.106	29,077	-1,349	0.132	3,270	32,735	3,543	0	467	4,009	26,190	87,841		
<b>SUM of the PRESENT VALUES</b>								<b>133,684</b>				<b>46,319</b>	<b>87,841</b>			
<b>Benefit-Cost ratio (NPV Total Savings / NPV Revenue Required)</b>															<b>2.89</b>	

**ATTACHMENT F  
EBA LETTER**

August 4, 2009

EBA File: Y14101066.005

Northwest Territories Power Corp.  
#4 Capital Drive  
Hay River, NT X0E 1G2

via email: TPittman@ntpc.com

Attention: Todd Pittman, P.Eng.

**Subject: Status of 2005 Dam Safety Review Recommendations**

EBA Engineering Consultants Ltd. (EBA) has been providing dam safety and engineering services for Bluefish Dam to the Northwest Territories Power Corporation (NTPC) since 2005 and, before that, for the former owner of the dam since the late 1990s. EBA's scope of services has included, but was not limited to, intermittent dam inspections, the 2005 Dam Safety Review, design of a rock fill buttress to stabilize the overflow spillway section, and currently ongoing design of the replacement dam and spillway.

EBA has been requested by NTPC to provide a letter stating what actions NTPC have taken since 2005 to address the recommendations presented in the 2005 Dam Safety Review report. There were 39 recommendations presented in that report as a function of the various areas of review. In some cases, there was some repetition of recommendations as a function of the different perspectives from which the dam was reviewed.

The critical recommendations that were made for Bluefish Dam encompassed the following:

- Placement of a rock fill buttress downstream of the overflow spillway to stabilize the rotting timber crib structure;
- Lower reservoir levels to improve dam safety (involved re-commissioning Bluefish Auxiliary spillway);
- Improve regular operations monitoring at the dam; and
- Improve public safety management plan

All of these critical recommendations have been addressed. EBA is unaware of the level of documentation that is being conducted to track the various inspections; however, we are aware that the dam is being monitored regularly with frequent updates to NTPC head office in Hay River, NWT with supplemental calls then made to EBA geotechnical and dam safety engineering staff in Yellowknife, NWT or Edmonton, AB. It is understood that a photographic record of the various inspections has been created and that the inspections include the downstream toe, crest, overflow spillway structure and rock fill buttress elements of the dam.

Several recommendations were made in the 2005 Dam Safety report that related to the Emergency Preparedness/Response Plan (referred to as the General Contingency Plan in the 2005 report). The continued deterioration of the dam over the past two years has resulted in NTPC updating and implementing their EPP with the declaration of a dam emergency in the spring of 2009 which includes installation of alarm sirens, notifying the public to stay out of the river channel area between the dam and the powerhouse and constructing a rockfill dyke at the powerhouse site to minimize the potential for the power plant from being impacted by a dam failure flood wave.

What is more important is that since 2005, NTPC have recognized and accepted that the dam is at the end of its life cycle and are aggressively working towards construction of a replacement dam and spillway in the winter of 2010.

We trust that this information is sufficient for NTPC's purposes at this time. Please do not hesitate to contact the undersigned if there any further questions or comments.

Best regards,  
EBA Engineering Consultants Ltd.



Chris Gräpel, P.Eng.  
Senior Project Engineer  
Direct Line: 780.451.2130 x516  
cgrapel@eba.ca



Reviewed by:  
T. Ed Hoeve, P.Eng.  
Project Manager  
Direct Line: 867.766.3728 x114  
ehoeve@eba.ca

c: Bob Patrick, P.Eng. (BC)

/jmt/ln